



## ASSESSMENT REPORT 2018

# University of Toronto Asset Management Corporation (re University of Toronto Endowment)





#### INTRODUCTION

The Assessment report is designed to provide feedback to signatories to support ongoing learning and development.

A brief description of the each section of this report and how it should be interpreted is provided below. The high-level assessment methodology can be found here and a companion document explaining the assessment of each indicator can be found here

#### **ORGANISATIONAL OVERVIEW**

This section provides an overview of the main characteristics of your organisation. This determined which modules and indicators you reported on and determines your peer groups.

#### **SUMMARY SCORECARD**

This section provides an overview of your aggregate score for each module and the median score. These bands range from 'A+' (top band) to 'E' (lowest band).

#### ASSESSMENT BY MODULE

For each module you reported on, you will see a section that shows your:

- Year-on-year performance
- Indicator scorecard
- · Section scores
- · Comparison to peer groups

### PEER COMPARISON Your total aggregated to

are calculated

signatories.

YEAR ON YEAR PERFORMANCE

INDICATOR SCORECARD

assessed indicator within each module.

Your total aggregated performance band for each module will be compared against your peer groups in a series of distribution charts.

These charts show the trend in your module band over the last three years, and also shows the trend across the average of all reporting

Your indicator scorecard summarises the scores you achieved for each

These will range from zero stars to three stars. It also provides basic

information about the performance of your organisation compared with

other signatories that responded to that indicator. The number of stars determines your overall module score. Please refer to the assessment

methodology summary for additional information about how these scores

#### **PUBLISHING IN THE DATA PORTAL**

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However, the Data Portal does facilitate signatories to share these reports bilaterally with other signatories.

To request access, use the "Find A Report" tab to search, and click "Request access". To check pending requests on your own reports, go to "Settings and Requests" tab. Your nominated Data Portal Contact can approve or decline requests.

It is permitted to publish your Assessment Report outside of the Data Portal, however you must take every care not to represent scores out of context, and include access to or references to: the PRI assessment methodology; your full Assessment Report (if only a section is published); and your Transparency Report.

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#### **Organisational Overview**

This section provides an overview of your organisation. These characteristics are used to define your peer groups.

MAIN CHARACTERISTICS		
Name	University of Toronto Asset Management Corporation (re University of Toronto Endowment)	
Signatory Category	Asset Owner	
Signatory Type	Endowment	
Size	US\$ 1 - 4.99 billion AUM	
Signed PRI Initiative	2016	
Region	North America	
Country	Canada	
Disclosure of Voluntary Indicators	4% from 23 Voluntary indicators	

YOUR ORGANISATION'S ASSETS UNDER MANAGEMENT (AUM)†				
Asset Class	Internally Managed	Externally Managed		
Listed equity	0	10-50%		
Fixed income	0	10-50%		
Private equity	0	<10%		
Property	0	<10%		
Infrastructure	0	<10%		
Commodities	0	0		
Hedge funds	0	10-50%		
Forestry	0	0		
Farmland	0	0		
Inclusive finance	0	0		
Cash	0	<10%		
Other 1	0	0		
Other 2	0	0		

 $<sup>\</sup>uparrow$  Asset classes were aggregated to four ranges: 0%; <10%; 10-50% and >50%

#### **Summary Scorecard**



#### **Strategy And Governance**

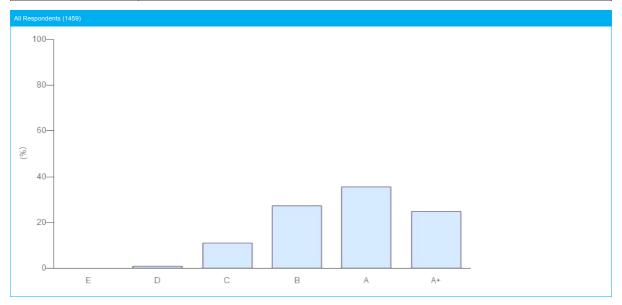
#### Indicator Scorecard

Module	Strategy and Governance
Total Score	30 ★ (out of a maximum 30 ★ from 10 indicators including the following additionally assessed indicators: SG 08.a, SG 08.b, SG 11)
Band	A÷

SECTION	INDICATOR			MEDIAN	YOUR	CHANGE AGAINST
SECTION	NUMBER	TYPE	TOPIC	PEER SCORE (# PEERS)	SCORE	LAST YEAR
	SG 01	CORE	RI Policy and coverage	<b>★★★</b> (1462)	***	•
RI Policy	SG 02	CORE	Publicly available RI policy or guidance documents	<b>★★☆</b> (1462)	***	•
	SG 03	CORE	Conflicts of interest	<b>★★★</b> (1462)	***	_
Objective & Strategies	SG 05	CORE	RI goals and objectives	<b>★★★</b> (1462)	***	•
	SG 07	CORE	RI roles and responsibilities	<b>★★★</b> (1462)	***	_
Governance & Human Resources	SG 08a	ADDITIONAL	RI in performance management & rewards	<b>★★★</b> (1462)	***	•
	SG 08b	ADDITIONAL	RI in personal development / training	<b>★★★</b> (1462)	***	•
	SG 09	CORE	Collaborative organisations / initiatives	★★☆ (1462)	***	•
Promoting RI	SG 10	CORE	Promoting RI independently	★★☆ (1462)	***	•
	SG 11	ADDITIONAL	Dialogue with public policy makers or standard setters	<b>☆☆☆</b> (1462)	***	•
ESG Issues In Asset Allocation	SG 14	ADDITIONAL	Investment risks and opportunity	<b>★★★</b> (1462)	***	•
Assurance of Responses	CM 01	ADDITIONAL	Assurance, verification, or review	★★☆ (1462)	***	_

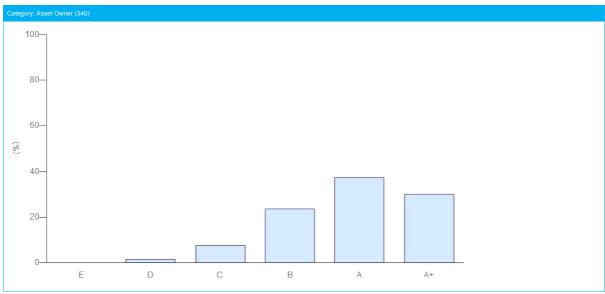
Your Strategy and Governance module score has been compared to relevant peer groups in a series of distribution charts below.

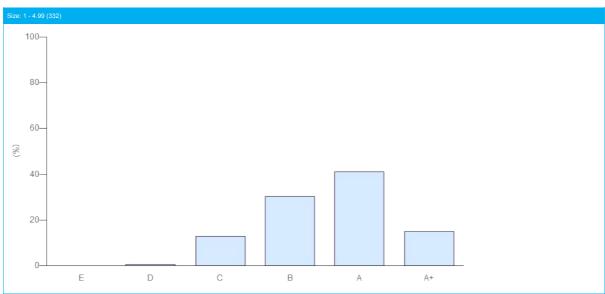
Module	STRATEGY AND GOVERNANCE
Band	A+



Your Strategy and Governance module score has been compared to relevant peer groups in a series of distribution charts below.

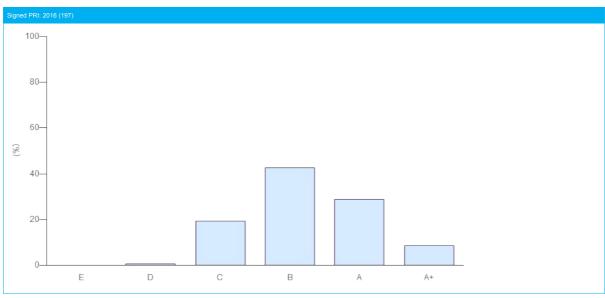
Module	STRATEGY AND GOVERNANCE
Band	A+

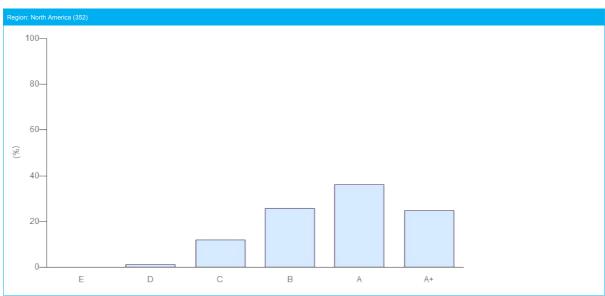




Your Strategy and Governance module score has been compared to relevant peer groups in a series of distribution charts below.

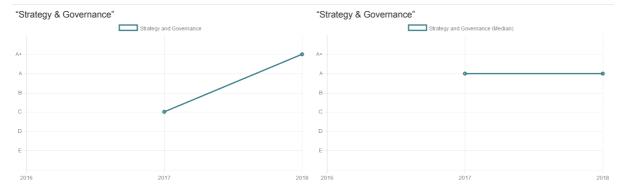
Module	STRATEGY AND GOVERNANCE
Band	A+





#### Your Company Year-On-Year Performance

#### Average Year-On-Year Trends



#### **Indirect - Listed Equity**

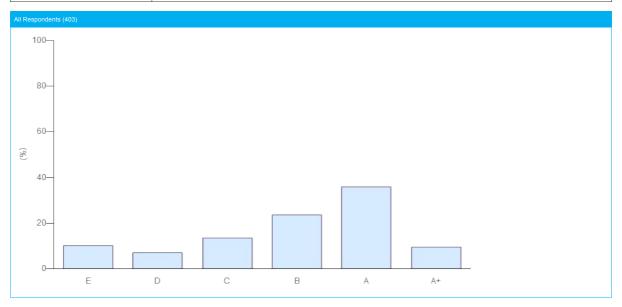
#### Indicator Scorecard

Module	Indirect - Listed Equity
Total Score	38 ★ (out of a maximum 39 ★ from 13 indicators including the following additionally assessed indicators: SAM 02.2b, SAM 02.4, SAM 04.4, SAM 05.2)
Band	A+

oroziou.			INDICATOR	MEDIAN	YOUR	CHANGE AGAINST LAST
SECTION	NUMBER	TYPE	TOPIC	PEER SCORE (# PEERS)	SCORE	YEAR
Overview	SG 12.3	CORE	Selection, appointment and review of investment consultants	*** (124)	N/A	_
Overview	SG 12.5	CORE	Monitoring fiduciary managers	<b>★★★</b> (105)	N/A	_
	SAM 02.1	CORE	Selection - RI in documentation	<b>★★★</b> (365)	***	•
	SAM 02.2a	CORE	Selection - Strategy	<b>★★★</b> (365)	***	_
	SAM 02.2b	ADDITIONAL	Selection - ESG people/oversight	*** (365)	***	•
	SAM 02.2c	CORE	Selection - Portfolio construction/valuation	★★☆ (365)	***	•
Selection	SAM 02.3	CORE	Selection processes - General	*** (365)	***	_
Selection	SAM 02.4	ADDITIONAL	Selection processes - RI considerations	*** (365)	***	_
	SAM 03.1a	ADDITIONAL	Selection -Engagement	<b>★★☆</b> (234)	N/A	_
	SAM 03.1b	ADDITIONAL	Selection - (Proxy) voting	<b>☆☆☆</b> (365)	***	_
	SAM 03.2	ADDITIONAL	Selection - Engagement effectiveness	<b>★★☆</b> (234)	N/A	_
	SAM 03.3	ADDITIONAL	Selection - (Proxy) voting effectiveness	<b>☆☆☆</b> (365)	***	_
	SAM 04.1	CORE	Appointment - General	<b>★★☆</b> (365)	***	•
Appointment	SAM 04.2	CORE	Appointment - Objectives & Controls	*** (365)	***	•
	SAM 04.4	ADDITIONAL	Appointment - Incentives & Controls	<b>★★☆</b> (365)	***	•
	SAM 05.1	CORE	Monitoring - General	<b>★★☆</b> (365)	***	•
	SAM 05.2	ADDITIONAL	Monitoring - Measuring progress	*** (365)	***	_
Monitoring	SAM 06.1a	ADDITIONAL	Monitoring - Engagements	<b>★★☆</b> (234)	N/A	_
	SAM 06.1b	ADDITIONAL	Monitoring - (proxy) Voting	<b>☆☆☆</b> (365)	***	•
	SAM 07	CORE	Percentages of (proxy) votes cast	<b>☆☆☆</b> (365)	***	_
Outputs and Outcomes	SAM 09.1	ADDITIONAL	Examples of ESG factors	<b>★★★</b> (365)	***	_
Communication	SG 19	CORE	Disclosure of RI considerations	★☆☆ (365)	***	_

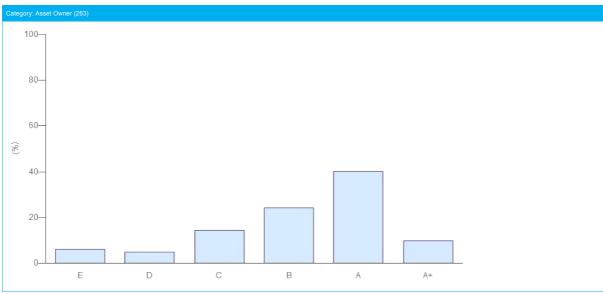
Your Indirect - Listed Equity module score has been compared to relevant peer groups in a series of distribution charts below.

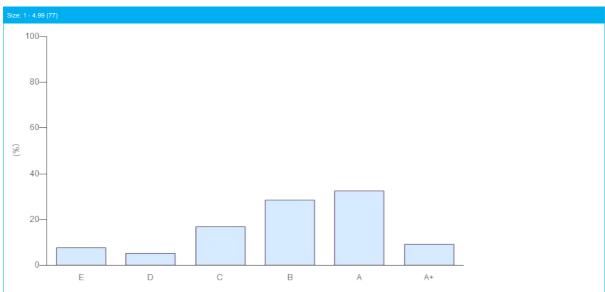
Module	INDIRECT - LISTED EQUITY
Band	A+



Your Indirect - Listed Equity module score has been compared to relevant peer groups in a series of distribution charts below.

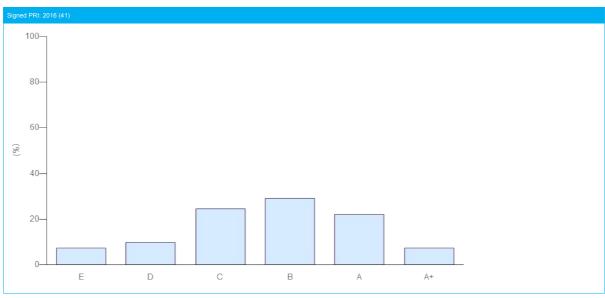
Module	INDIRECT - LISTED EQUITY
Band	A+

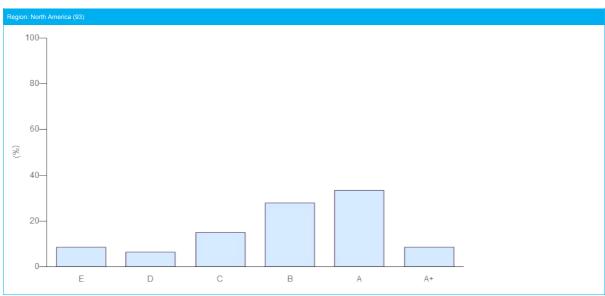




Your Indirect - Listed Equity module score has been compared to relevant peer groups in a series of distribution charts below.

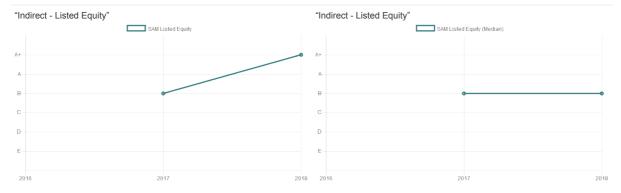
Module	INDIRECT - LISTED EQUITY
Band	A+





#### Your Company Year-On-Year Performance

#### Average Year-On-Year Trends



#### **Indirect - Fixed Income SSA**

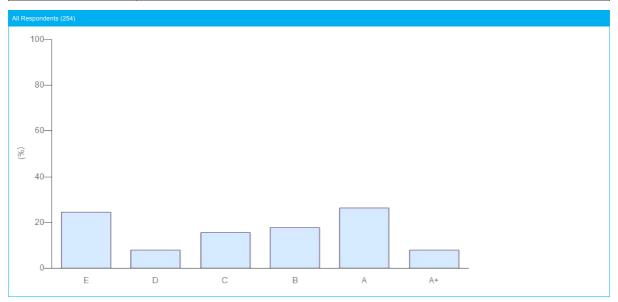
#### Indicator Scorecard

Module	Indirect - Fixed Income SSA
Total Score	35 ★ (out of a maximum 36 ★ from 12 indicators including the following additionally assessed indicators: SAM 02.2b, SAM 02.4, SAM 04.4, SAM 09.1)
Band	A+

	INDICATOR			MEDIAN	YOUR	CHANGE AGAINST LAST
SECTION	NUMBER	TYPE	TOPIC	PEER SCORE (# PEERS)	SCORE	YEAR
Overview	SG 12.3	CORE	Selection, appointment and review of investment consultants	*** (73)	N/A	-
Overview	SG 12.5	CORE	Monitoring fiduciary managers	<b>★★★</b> (65)	N/A	-
	SAM 02.1	CORE	Selection - RI in documentation	<b>★★</b> ☆ (253)	***	•
	SAM 02.2a	CORE	Selection - Strategy	<b>★★★</b> (253)	***	•
	SAM 02.2b	ADDITIONAL	Selection - ESG people/oversight	<b>★★☆</b> (253)	***	٥
Selection	SAM 02.2c	CORE	Selection - Portfolio construction/valuation	★☆☆ (253)	***	٥
	SAM 02.3	CORE	Selection processes - General	*** (253)	***	•
	SAM 02.4	ADDITIONAL	Selection processes - RI considerations	<b>☆☆☆</b> (253)	***	•
	SAM 03.1	ADDITIONAL	Selection processes - RI considerations	☆☆☆ (253)	***	_
	SAM 04.1	CORE	Appointment - General	<b>★★☆</b> (253)	***	•
Appointment	SAM 04.2	CORE	Appointment - Objectives & Controls	☆☆☆ (253)	***	•
	SAM 04.4	ADDITIONAL	Appointment - Incentives & Controls	★☆☆ (253)	***	_
Monitoring	SAM 05.1	CORE	Monitoring - General	★☆☆ (253)	***	•
	SAM 05.2	ADDITIONAL	Monitoring - Measuring progress	☆☆☆ (253)	***	•
Outputs and Outcomes	SAM 09.1	ADDITIONAL	Examples of ESG factors	*** (253)	***	•
Communication	SG 19	CORE	Disclosure of RI considerations	<b>☆☆☆</b> (53)	***	•

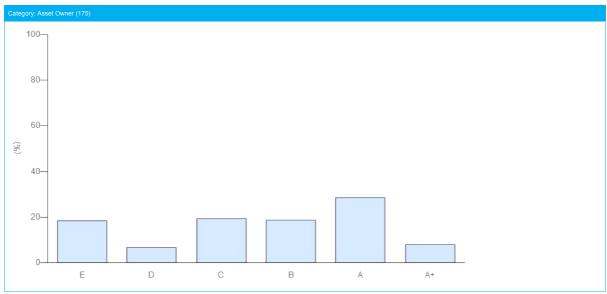
Your Indirect - Fixed Income SSA module score has been compared to relevant peer groups in a series of distribution charts below.

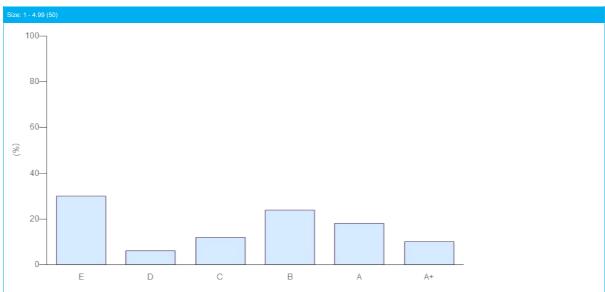
Module	INDIRECT - FIXED INCOME SSA
Band	A+



Your Indirect - Fixed Income SSA module score has been compared to relevant peer groups in a series of distribution charts below.

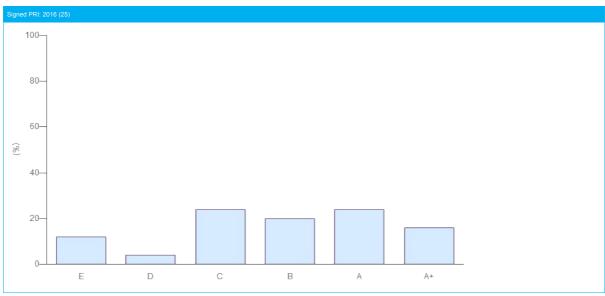
Module	INDIRECT - FIXED INCOME SSA
Band	A+

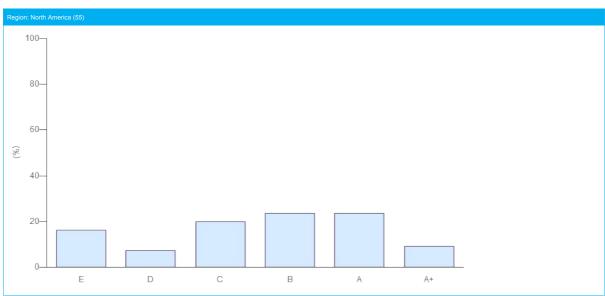




Your Indirect - Fixed Income SSA module score has been compared to relevant peer groups in a series of distribution charts below.

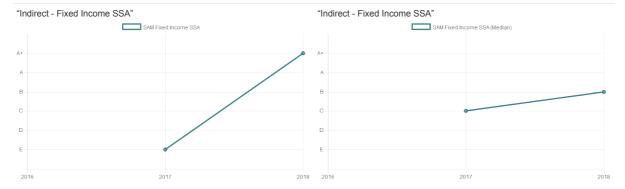
Module	INDIRECT - FIXED INCOME SSA
Band	A+





#### Your Company Year-On-Year Performance

#### Average Year-On-Year Trends



#### **Indirect - Private Equity**

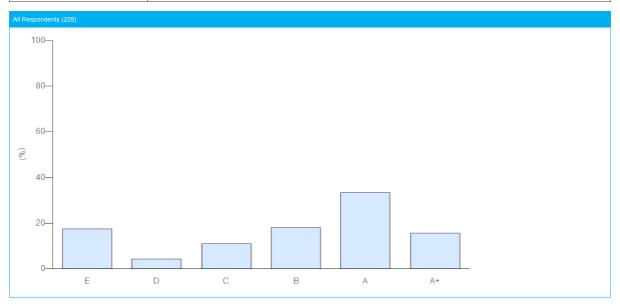
#### Indicator Scorecard

Module	Indirect - Private Equity
Total Score	35 ★ (out of a maximum 36 ★ from 12 indicators including the following additionally assessed indicators: SAM 05.2, SAM 02.2b, SAM 02.4, SAM 04.4)
Band	A+

OFOTION	INDICATOR			MEDIAN	YOUR	CHANGE AGAINST LAST
SECTION	NUMBER	TYPE	TOPIC	PEER SCORE (# PEERS)	SCORE	YEAR
Overview	SG 12.3	CORE	Selection, appointment and review of investment consultants	*** (34)	N/A	_
Overview	SG 12.5	CORE	Monitoring fiduciary managers	*** (52)	N/A	-
	SAM 02.1	CORE	Selection - RI in documentation	*** (227)	***	•
	SAM 02.2a	CORE	Selection - Strategy	*** (227)	***	_
Selection	SAM 02.2b	ADDITIONAL	Selection - ESG people/oversight	*** (227)	***	•
Selection	SAM 02.2c	CORE	Selection - Portfolio construction/valuation	<b>★★☆</b> (227)	***	•
	SAM 02.3	CORE	Selection processes - General	*** (227)	***	_
	SAM 02.4	ADDITIONAL	Selection processes - RI considerations	*** (227)	***	•
	SAM 04.1	CORE	Appointment - General	<b>★★☆</b> (227)	***	•
Appointment	SAM 04.2	CORE	Appointment - Objectives & Controls	*** (227)	***	•
	SAM 04.4	CORE	Appointment - Incentives & Controls	★★☆ (227)	***	•
Monitoring	SAM 05.1	CORE	Monitoring - General	<b>★★☆</b> (227)	***	•
	SAM 05.2	ADDITIONAL	Monitoring - Measuring progress	*** (227)	***	•
Outputs and Outcomes	SAM 09.1	ADDITIONAL	Examples of ESG factors	*** (227)	***	_
Communication	SG 19	CORE	Disclosure of RI considerations	★☆☆ (227)	***	_

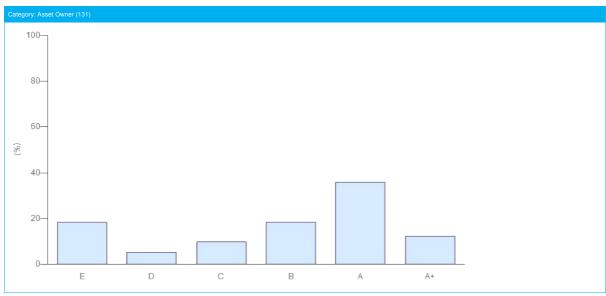
Your Indirect - Private Equity module score has been compared to relevant peer groups in a series of distribution charts below.

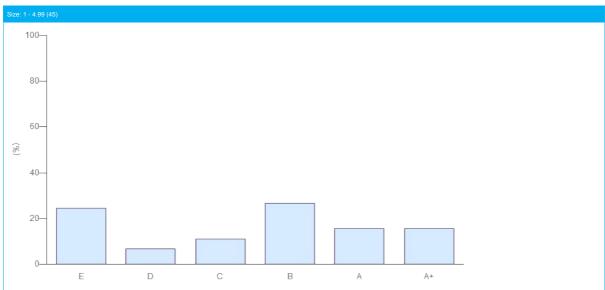
Module	INDIRECT - PRIVATE EQUITY
Band	A+



Your Indirect - Private Equity module score has been compared to relevant peer groups in a series of distribution charts below.

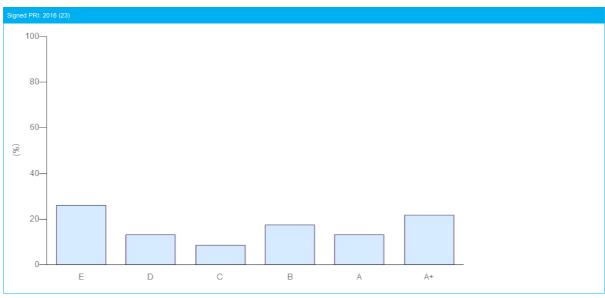
Module	INDIRECT - PRIVATE EQUITY
Band	A+

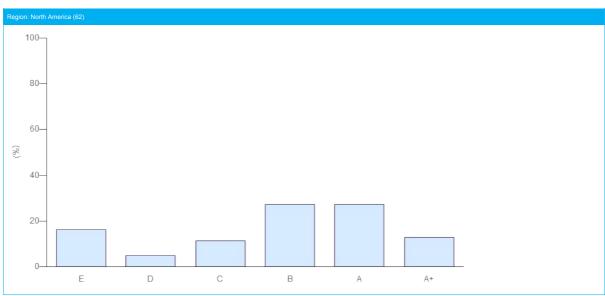




Your Indirect - Private Equity module score has been compared to relevant peer groups in a series of distribution charts below.

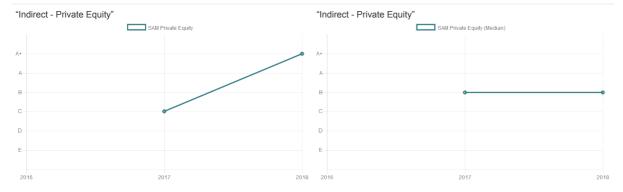
Module	INDIRECT - PRIVATE EQUITY
Band	A+





#### Your Company Year-On-Year Performance

#### Average Year-On-Year Trends



#### **DIRECT - LISTED EQUITY - ACTIVE OWNERSHIP**

#### **MODULE OVERVIEW**

The table below provides an overview of your Listed Equity Active Ownership Band. This is based on your score for engagement and (proxy) voting.

If applicable, you will see a separate score for engagements run internally, collaboratively and through service providers. Your engagement score is based on your main engagement approach, calculated using your reported information in indicator LEA 11. Your main approach is based on the combination of the quantity and comprehensiveness of engagements and your role/involvement. The Engagement score is not dependent on how you conduct your engagements and the top score can be achieved regardless of who conducts the engagements. For more information please see the assessment methodology and detailed methodology.

The scores for each applicable engagement approach are presented in more detail in the following pages.

Active Ownership Band	A
Engagement Band	A+
Score based on:	Service Provider
Individual Engagement Band	NA
Collaborative Engagement Band	A+
Service Provider Engagement Band	A+
(Proxy) Voting Band	В

#### **Direct - LISTED EQUITY - COLLABORATIVE ENGAGEMENTS**

#### Indicator Scorecard

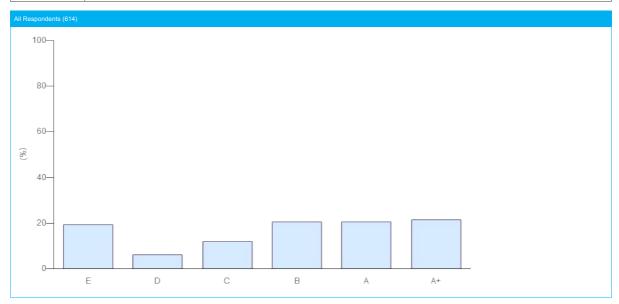
This section looks at how your organisation carries out engagements via collaborations. If your organisation did not respond to an applicable indicator, you will see a score of

Section	LISTED EQUITY - COLLABORATIVE ENGAGEMENTS
Type of Engagement	COLLABORATIVE ENGAGEMENTS
Total Score	27 ★ (out of a maximum 27 ★ from 9 indicators including the following additionally assessed indicators: LEA 11b, LEA 12, LEA 14)
Band	A+

SECTION	INDICATOR			MEDIAN	YOUR	CHANGE AGAINST
SECTION	NUMBER	TYPE	TOPIC	PEER SCORE (# PEERS)	SCORE	LAST YEAR
OVERVIEW	LEA 01	CORE	Description of approach to engagement	<b>★★★</b> (614)	***	•
COLLABORATIVE	LEA 05	CORE	Process for identifying and prioritising engagement activities	<b>★★★</b> (614)	***	•
PROCESSES	LEA 06	CORE	Objectives for engagement activities	<b>★★☆</b> (614)	***	•
GENERAL PROCESSES	LEA 09	ADDITIONAL	Share insights from engagements with internal/external managers	<b>★★☆</b> (614)	***	•
	LEA 11a	CORE	Number of companies engaged with, intensity of engagement and effort	<b>★★★</b> (614)	***	•
	LEA 11b	ADDITIONAL		<b>☆☆☆</b> (614)	***	•
OUTPUTS AND OUTCOMES	LEA 11c	ADDITIONAL		<b>☆☆☆</b> (614)	***	•
	LEA 12	ADDITIONAL	Engagement methods	★☆☆ (614)	***	•
	LEA 14	ADDITIONAL	Engagements on E, S and/or G issues	<b>★★★</b> (614)	***	_
COMMUNICATION	SG 19a	CORE	Disclosure of approach to public	☆☆☆ (614)	***	•
	SG 19b	CORE	Disclosure of approach to clients/beneficiaries	★★☆ (614)	***	•

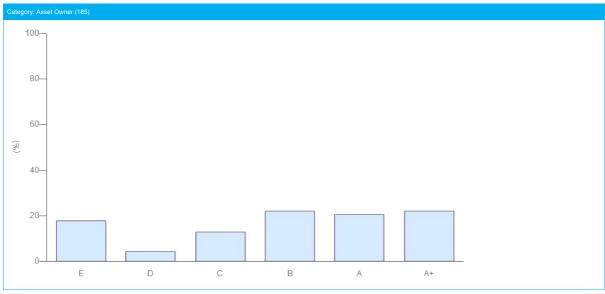
Your Direct - Listed Equity - Collaborative Engagements module score has been compared to relevant peer groups in a series of distribution charts below.

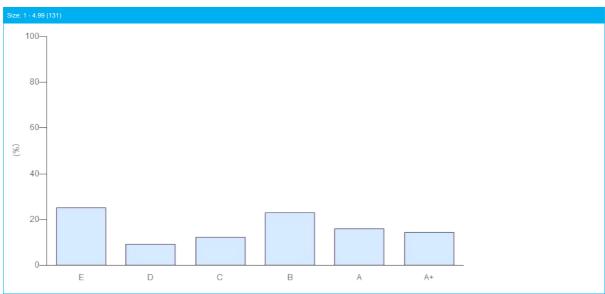
Module	DIRECT - LISTED EQUITY - COLLABORATIVE ENGAGEMENTS
Band	A+



Your Direct - Listed Equity - Collaborative Engagements module score has been compared to relevant peer groups in a series of distribution charts below.

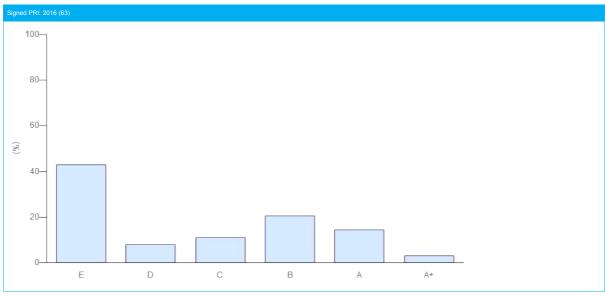
Module	DIRECT - LISTED EQUITY - COLLABORATIVE ENGAGEMENTS
Band	A+

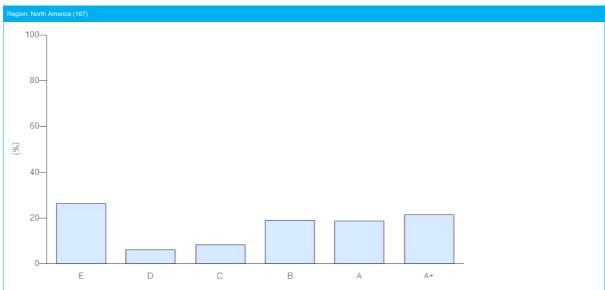




Your Direct - Listed Equity - Collaborative Engagements module score has been compared to relevant peer groups in a series of distribution charts below.

Module	DIRECT - LISTED EQUITY - COLLABORATIVE ENGAGEMENTS
Band	A+





#### **Direct - LISTED EQUITY - SERVICE PROVIDER ENGAGEMENTS**

#### Indicator Scorecard

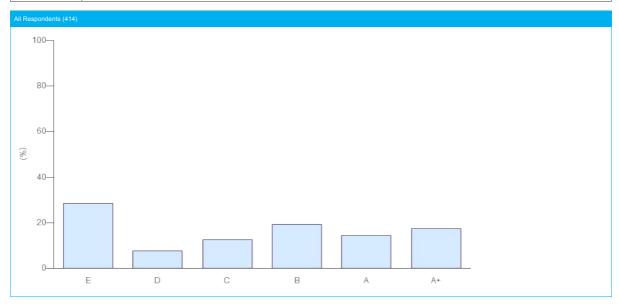
This section looks at engagement activities undertaken on your behalf by service providers. If your organisation did not respond to an applicable indicator, you will see a score of

Section	LISTED EQUITY - SERVICE PROVIDER ENGAGEMENTS
Type of Engagement	SERVICE PROVIDER ENGAGEMENTS
Total Score	27 ★ (out of a maximum 27 ★ from 9 indicators including the following additionally assessed indicators: LEA 11b, LEA 12, LEA 14)
Band	A+

SECTION	INDICATOR			MEDIAN	YOUR	CHANGE AGAINST
SECTION	NUMBER	TYPE	TOPIC	PEER SCORE (# PEERS)	SCORE	LAST YEAR
OVERVIEW	LEA 01	CORE	Description of approach to engagement	★☆☆ (414)	***	_
SERVICE PROVIDER	LEA 07	CORE	Role in engagement process	★☆☆ (414)	***	_
PROCESSES	LEA 08	CORE	Monitor / discuss service provider information	*** (414)	***	_
GENERAL PROCESSES	LEA 09	ADDITIONAL	Share insights from engagements with internal/external managers	★★☆ (414)	***	_
	LEA 11a	CORE	Number of companies engaged with, intensity of engagement and effort	★☆☆ (414)	***	_
	LEA 11b	ADDITIONAL		<b>☆☆☆</b> (414)	***	_
OUTPUTS AND OUTCOMES	LEA 11c	ADDITIONAL		*** (414)	***	_
	LEA 12	ADDITIONAL	Engagement methods	★☆☆ (414)	***	_
	LEA 14	ADDITIONAL	Engagements on E, S and/or G issues	<b>☆☆☆</b> (414)	***	_
COMMUNICATION	SG 19a	CORE	Disclosure of approach to public	*** (414)	***	_
COMMUNICATION	SG 19b	CORE	Disclosure of approach to clients/beneficiaries	★☆☆ (414)	***	_

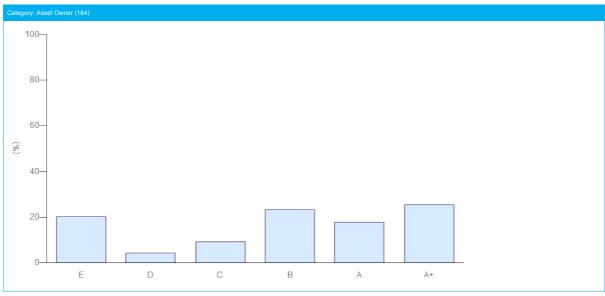
Your Direct - Listed Equity - Service Provider Engagements module score has been compared to relevant peer groups in a series of distribution charts below.

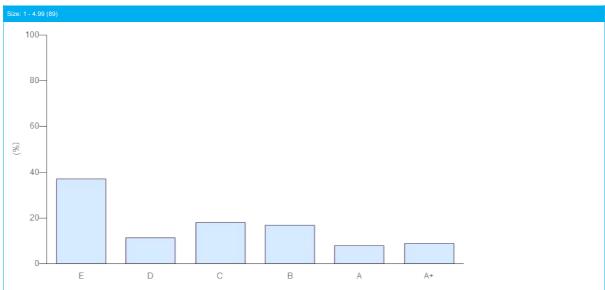
Module	DIRECT - LISTED EQUITY - SERVICE PROVIDER ENGAGEMENTS	
Band	A+	



Your Direct - Listed Equity - Service Provider Engagements module score has been compared to relevant peer groups in a series of distribution charts below.

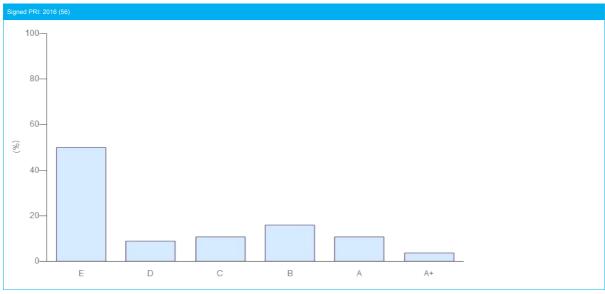
Module	DIRECT - LISTED EQUITY - SERVICE PROVIDER ENGAGEMENTS	
Band	A+	

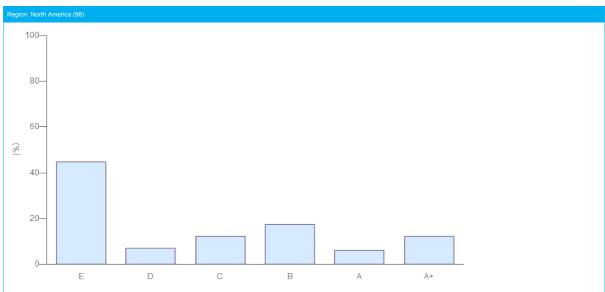




Your Direct - Listed Equity - Service Provider Engagements module score has been compared to relevant peer groups in a series of distribution charts below.

Module	DIRECT - LISTED EQUITY - SERVICE PROVIDER ENGAGEMENTS		
Band	A+		





#### **Direct - LISTED EQUITY - (PROXY) VOTING**

#### **Indicator Scorecard**

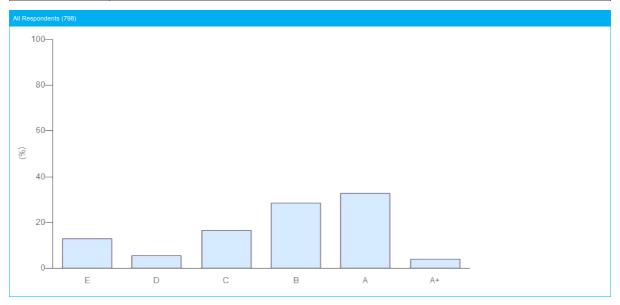
This section looks at how your organisation conducts (proxy) voting and shareholder resolutions decided upon by you or on your behalf by service providers in relation to your listed equity holdings. If your organisation did not respond to an applicable indicator, you will see a score of

Section	(PROXY) VOTING & SHAREHOLDER RESOLUTIONS		
Total Score	e 15 ★ (out of a maximum 21 ★ from 7 indicators including the following additionally assessed indicators: LEA 22, LEA 19)		
Band	В		

SECTION	INDICATOR			MEDIAN	YOUR	CHANGE AGAINST
SECTION	NUMBER	TYPE	TOPIC	PEER SCORE (# PEERS)	SCORE	LAST YEAR
	LEA 15	CORE	Voting policy	<b>★★★</b> (798)	***	_
PROCESS	LEA 17	ADDITIONAL	Reviewing service provider voting recommendations	<b>★☆☆</b> (82)	N/A	_
PROCESS	LEA 19	ADDITIONAL	Securities lending programme	<b>☆☆☆</b> (432)	***	•
	LEA 20	CORE	Informing companies of the rationale of abstaining/voting against management	<b>★★☆</b> (768)	***	•
OUTPUTS & OUTCOMES	LEA 21	CORE	Percentage of (proxy) votes cast	*** (798)	***	•
OUTPUTS & OUTCOMES	LEA 22	ADDITIONAL	Voting instructions issued	<b>★★★</b> (798)	***	_
COMMUNICATION	SG 19a	CORE	Disclosure of approach to public	<b>☆☆☆</b> (798)	***	•
	SG 19b	CORE	Disclosure of approach to clients/beneficiaries	<b>★★☆</b> (798)	***	•

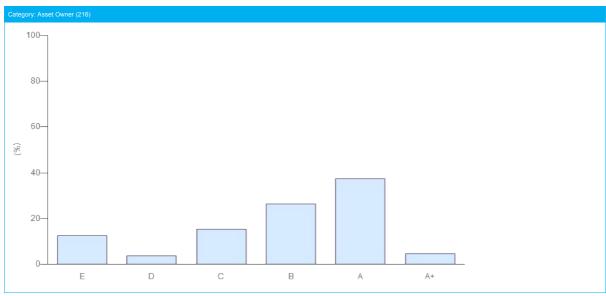
Your Direct - Listed Equity - Proxy voting module score has been compared to relevant peer groups in a series of distribution charts below.

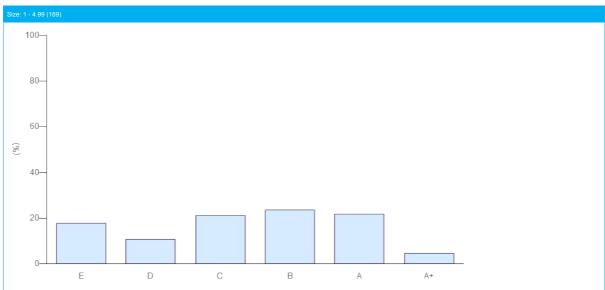
Module	DIRECT - LISTED EQUITY - PROXY VOTING
Band	В



Your Direct - Listed Equity - Proxy voting module score has been compared to relevant peer groups in a series of distribution charts below.

Module	DIRECT - LISTED EQUITY - PROXY VOTING
Band	В





Your Direct - Listed Equity - Proxy voting module score has been compared to relevant peer groups in a series of distribution charts below.

Module	DIRECT - LISTED EQUITY - PROXY VOTING
Band	В

